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2026 Annual General Meeting

Date: Friday, March 06, 2026, 10:00 CET

Place: St. Jakobshalle, Basel, Switzerland

Agenda and Instructions

[Invitation to the Annual General Meeting \(PDF 0.3 MB\)](#)

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Annual Report

[Read the Annual Report 2025 or the Novartis Report on Nonfinancial Matters 2025](#)

Ordentliche Generalversammlung 2026

Datum: Freitag, 06. März 2026, 10.00 MEZ

Ort: St. Jakobshalle, Basel, Schweiz

Traktanden und Instruktionen

[Einladung zur ordentlichen Generalversammlung \(PDF 0.3 MB\)](#)

[Broschüre Abstimmungen über die Vergütungen \(PDF 0.3 MB\)](#)

[Informationen zum beruflichen Hintergrund von Charles Swanton \(in Englisch\) \(PDF 0.2 MB\)](#)

[Musterformular "Anmeldung/Vollmachtserteilung" für registrierte Aktionäre \(PDF 0.6 MB\)](#)

Pressemitteilung

[Deutsch](#) | [Englisch](#)

Ergebnisse der Abstimmungen

[Deutsch \(PDF 0.1 MB\)](#) | [Englisch \(PDF 0.1 MB\)](#)

Protokoll

[Englisch \(PDF 0.2 MB\)](#)

Geschäftsbericht

[Lesen Sie den Geschäftsbericht 2025 \(in Englisch\) oder den Bericht über nichtfinanzielle Belange 2025 \(in Englisch\)](#)

2025 Annual General Meeting

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[Information on the professional background of Giovanni Caforio \(PDF 0.1 MB\)](#)

[Information on the professional background of Elizabeth McNally \(PDF 0.1 MB\)](#)

[Statement regarding Attendance Rate of Board Members \(PDF 0.2 MB\)](#)

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Brochure "Explanations of the Board of Directors on the Amendment of the Articles of Incorporation"

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Statement regarding Agenda Item 6.1 – Participation at General Meetings by Electronic Means (Article 12a of the Articles of Incorporation)

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[Background information on John D. Young \(updated\) \(PDF 0.1 MB\)](#)

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2023 Extraordinary General Meeting

Agenda

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Shareholder Information Brochure "Proposed Spin-off of Sandoz"

[English \(PDF 0.3 MB\)](#) [Deutsch \(PDF 0.3 MB\)](#)

[Listing Prospectus of Sandoz Group AG and other related documents](#)

Press release

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Brochure 'Proposed Spin-Off of Alcon'

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2018 Annual General Meeting

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[Letter from the Chairman of the Compensation Committee concerning the 2017 Compensation Report \(PDF 0.1 MB\)](#)

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2017 Annual General Meeting

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[Novartis response to the report issued by proxy advisor ISS on February 07, 2017 \(PDF 0.2 MB\)](#)

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2016 Annual General Meeting

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